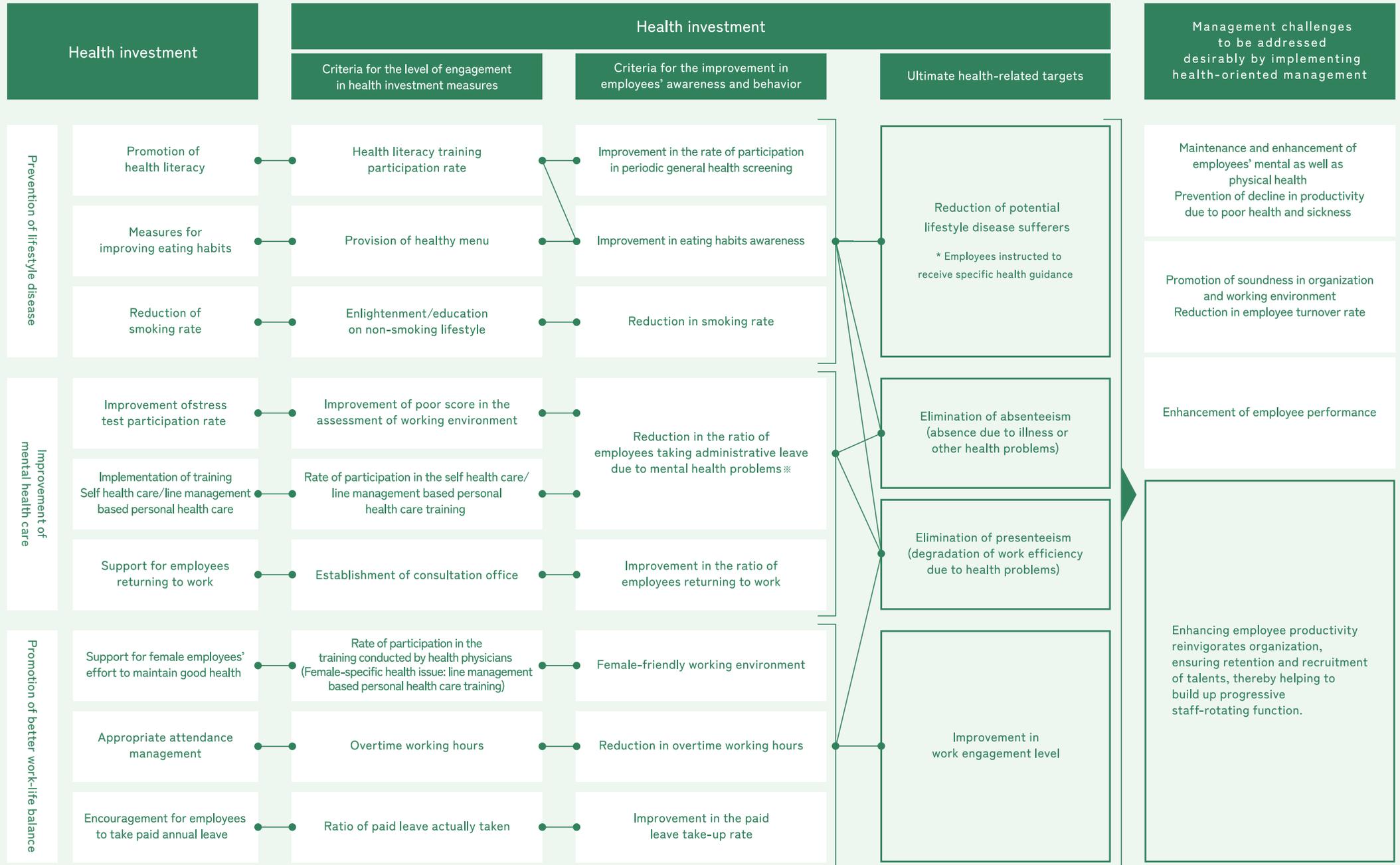


Health-oriented Management Strategy Map at Mori Hospitality Corporation

In the fiscal year 2024, we will focus on improving health awareness and mental health.



※ In fiscal 2024, we will invest approximately 5 million yen in mental health measures, including follow-up for those on leave.