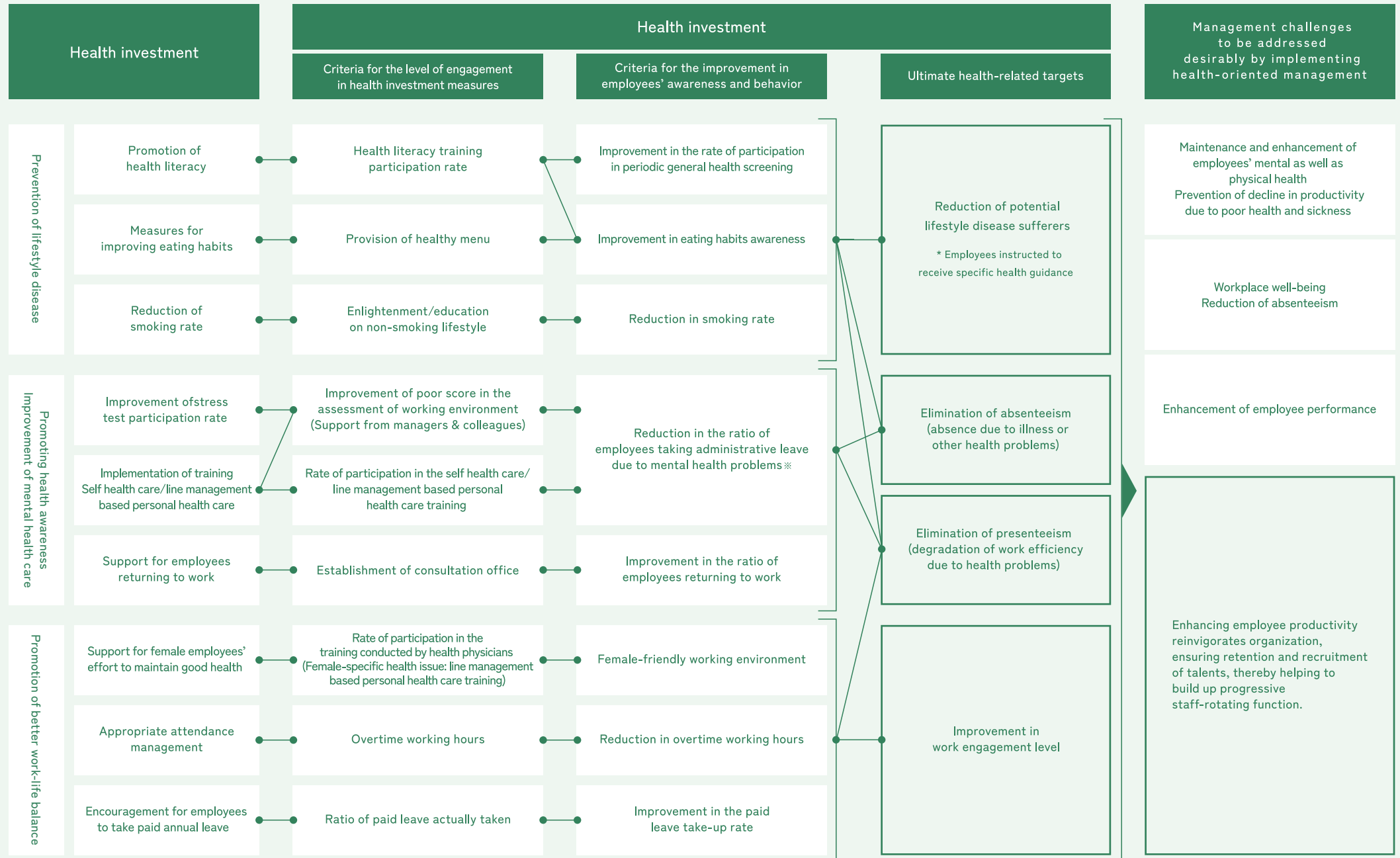


Health-oriented Management Strategy Map at Mori Hospitality Corporation

In the fiscal year 2025, we will focus on improving health awareness and mental health.



※ In fiscal 2025, we will invest approximately 5.7 million yen in mental health measures, including follow-up for those on leave.